

## **Own Your Schedule**

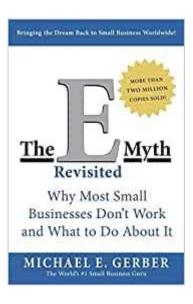
#### **Own Your Schedule**

The objective of getting control of your schedule is **NOT** to find you more time to do more productive work – it is to find you more time to do anything you want, hopefully outside of work.

#### **Own Your Schedule**

- 1. The importance of having a **SYSTEM** which stands for Save Your Self Time, Energy and Money
- 2. Time is a Business KPI
- 3. 3 Strategies to identifying your Time Value
- 4. Applying the A-DOER Mnemonic
- 5. Creating a delegation plan
- 6. Creating an apprenticeship plan
- 7. Creating a New Time Paradigm

#### **A Well Run Business**



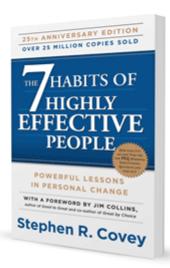
Systems Run the Business People Run the Systems Owner Leads the People

### Time is a KPI

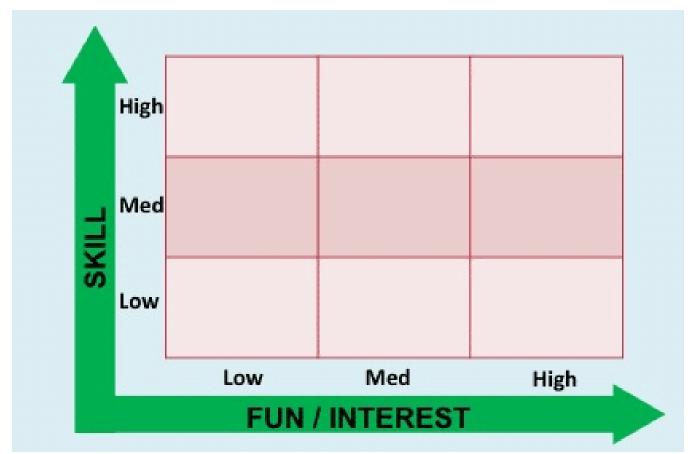
	Time 1	Tracking Works	heet		
	See the Direction pdf for using this fo	rm.		Action Results tt Freedom! Lifestyle!	
	Activity	Covey	Skill	Fun/Interest	Value
6:30		<u> </u>			
6:45					
7:00					
7:15					
7:30					
7:45					
8:00					
8:15					
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11:45					
12:00					

## **Covey Matrix**

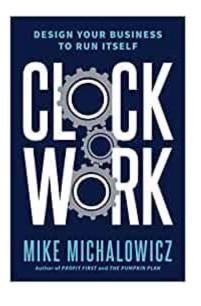
Urgent		Not Urgent		
Important	I ➤ Crises ➤ Pressing problems ➤ Firefighting ➤ Major scrap and rework ➤ Deadline-driven projects	II ➤ Prevention     ➤ Production capability activities     ➤ Relationship building     ➤ Recognizing new opportunities     ➤ Planning     ➤ Re-creation		
Not Important	III > Interruptions	IV ➤ Trivia  ➤ Busywork  ➤ Some mail  ➤ Some phone calls  ➤ Time-wasters  ➤ Pleasant activities		



### **Skill/Fun Matrix**



#### Mike Michalowicz



The 4 D's - Doing, Deciding, Delegating and Designing

#### **A-DOER Mnemonic**

A = Automate



D = Delegate



O = Outsource



E = Eliminate



R = Reduce



#### **Delegation Plan**



A deliberate plan to learn how to delegate tasks and responsibilities to your team and ensure they are completed to your standards and expectations.

#### What is Delegation?

**What it is** - Delegation is the assignment of any authority to another person (normally from a manager to a subordinate) to carry out specific activities (Wikipedia).

**What it is not** – Delegation is not just about handing off tasks without very specific guidance and expectations.

# Poor Delegation = Abdication

#### **Benefits of Delegation?**

- 1. Completely freeing the owner from certain tasks and responsibilities.
- 2. Creates a framework for responsibility and accountability
- 3. Develops a corporate culture for employee value
- 4. Creates a model to move beyond delegation to full employee empowerment.

### **Components of Delegation**

Authority



Responsibility

Accountability



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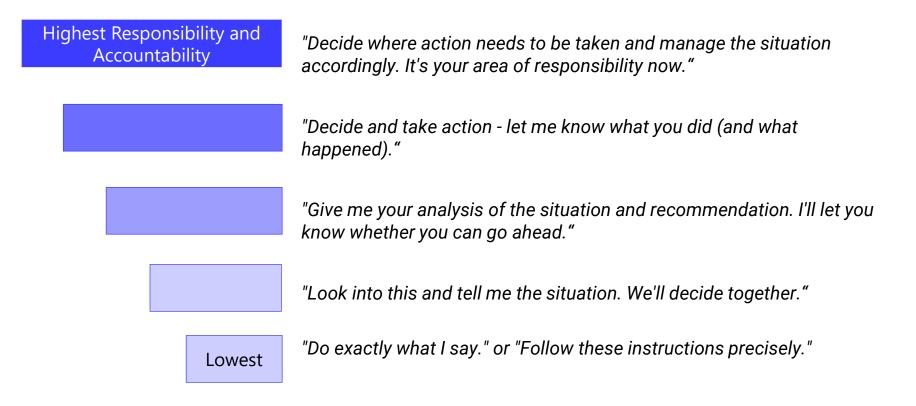


#### The 9 Steps to Effective Delegation

- 1. Define the Task
- 2. Select the Individual or Team
- 3. Assess their Ability
- 4. Explain the Reasons
- 5. State Required Results
- 6. Provide Resources
- 7. Agree to Deadlines
- 8. Support and Communication
- 9. Give Feedback on Results



#### The 5 Levels of Responsibility and Accountability



#### **Apprenticeship Plan**

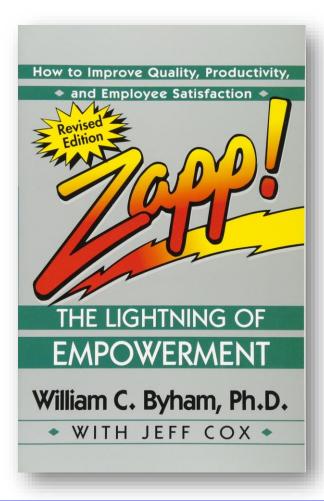


A deliberate plan to identify the lower value tasks in your schedule and train team members to do them for you so you can focus on the tasks that add more value to your business.

## **Why Leaders Don't Empower**

- 1. No one can do the job as good as me.
- 2. I've tried to empower people and it backfired.





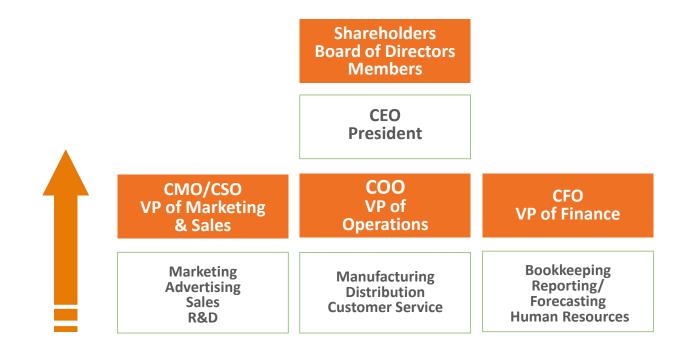
#### **Value/Fun Matrix**

**FUN** 



**VALUE** 

#### **Delegate Tasks Bottom to Top**



## **4 Step Apprenticeship Plan**

	1	2	3	4
MASTER	DO	DO	HELP	WATCH
APPRENTICE	WATCH	HELP	DO	DO

#### Worksheet



## Apprenticeship Plan (AP) Worksheet

Tasks	Value/Fun Quadrant (1 to 4)	Team Member To Be Apprenticed	Stage in 4 Step Apprenticeship Process
Reply to client service emails asking for help logging on to our site	3	Joe Quick	2 (do/watch)

### **Default Diary and Time Blocking**

